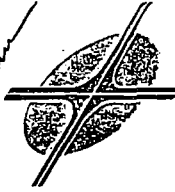


5-31-91
12.3.8 v.5

Wally
Please file
Thanks
Dan



ASH GROVE CEMENT WEST, INC.

Inter-Office Memorandum

Date May 31, 1991

✓ To Ken Rone From Daniel J. Peters
✓ Copies to Dick Cooke Subject Progress Report
Steve Sheridan
Jim Post
George Wells

EAST TERMINAL

The terminal operated at full staff with no work related accidents. An inspection of employee hard hats and suspension systems was performed. A plant fire drill was conducted on Friday which led to the discovery of several deficiencies in the alarm system. A safety inspection of the finish mill building was performed. A joint safety committee meeting and group safety committee meeting will be held on Friday for the month of May.

One candidate for the Instrument/Electrical supervisor position was interviewed. The procedure for accepting applications of employment and resumes was revised and implemented. A letter from GAB has been requested to update the status of Russ Johnson's injury recovery progress.

Cement unloading efforts were dismal during the Memorial Day weekend due to several problems. Two types of cement received from the Montana plant contained soft chunks which caused numerous plugs in the railroad car unloading systems. The Montana plant was contacted concerning this problem and has addressed it. An unexpected failure of the railroad car unloading FK pump occurred when a foreign object appeared to bend the screw causing shutdown of the unloading system and requiring repair. Finally, unloading rates were hampered due to insufficient ordering of railroad cars for the weekend. The Holnam II transfer continued to be held at the minimum rate and was periodically discontinued for inventory control. One bulk bag order was received and filled.

Work continued on the painting of the fourth steel scale tank. Painting efforts will be moved to the exterior siding of the finish mill building next. The possibility of repairing or replacing the finish mill rain gutters will be investigated. Cleanup continued between the Group 1 silos and the packhouse roof. Demolition debris was loaded as part of the new

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May 31, 1991

PROGRESS REPORT
SEATTLE TERMINAL

page 2

construction project. Several issues with Haight Roofing concerning the railroad car unloading roof repair were resolved satisfactorily.

The maintenance department experienced another busy week. A bent screw was replaced in the railroad car unloading FK pump. A new rollup door was installed on the northeast door of the clinker shed. A finish mill cement cooler gearbox was removed and rebuild was started. Removal of useless conduit was started in the coal mill building. Work continued on the replacement of finish mill water piping. Plans were developed to more efficiently handle the condensate from the new packhouse air compressor.

A new transformer was ordered to replace the high level PCB transformer removed from the main plant switch yard last week by General Electric. Cost of the new transformer will be approximately \$5000.

Stan Webb spent time researching the possibility of using entrance examinations for new employees. His findings will be summarized in a memo.

A letter has been sent out to elevator service companies for quotes on servicing the existing and new elevators being installed in the facility.

A quote based on trading in the two existing refractory installation machines was received on a new pneumatic machine for the new kiln system.

Tilbury Cement Ltd. has ordered another silica barge for June 7. They do not anticipate ordering another barge until sometime in October when their plant modification is complete. To make room for the next crushing campaign at the Superior silica quarry, another barge load of silica will be stockpiled at Steilacoom now for the October barge.

Production department staffing requirements have been modified and resubmitted to reflect Mr. Cooke's concerns.

WEST TERMINAL

A meeting was held with Cyclonaire to review progress on the ship unloader punch list. Stan Webb has scheduled a WISHA engineer for a safety inspection of the machine on next Monday. A list of electrical starter labels has been sent to Cyclonaire. Another letter has been sent to Marine Vacuum concerning pressure washing water disposal charges.

SHIPMENTS

East Terminal Sales	5082 tons
West Terminal Sales	0 tons
LSNW Shipments	0 tons

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